

**MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE**  
**Dnipro University of Technology**

**APPROVED BY**  
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of the Dnipro University of  
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**INTERNATIONALIZATION STRATEGY**  
**OF THE DNIPRO UNIVERSITY OF TECHNOLOGY**  
**TILL 2030**

Dnipro  
2026

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The internationalization strategy of the Dnipro University of Technology was developed by a working group consisting of:

Chairman of the working group – Rector O.O. Aziukovskyi, Deputy Chairman, Chairman of the Academic Council, Academician of the National Academy of Sciences of Ukraine H.H. Pivniak.

members of the working group:

A.V. Pavlychenko – First Vice-Rector; S.O. Fedoriachenko – Vice-Rector for Educational Work and Prospective Development; I.S. Nikitenko – Vice-Rector for Research; O.Ye. Hryhoriev – Vice-Rector for Scientific and Pedagogical, Educational Work and Social Affairs; A.V. Bardas – Director of the Educational and Research Institute of Economics; K.P. Pilova – Dean of the Faculty of Finance and Economics; T.V. Kuvaieva – Head of the Department of Marketing; D.S. Bukreieva – Professor of the Department of Economic Analysis and Finance; Yu.O. Zabolotna – Head of the Educational and Methodological Department; O.I. Kukuiuk – Chief Accountant; O.I. Horiacha – Director of the Center for Professional Development, Mentoring and Tutoring; T.M. Kaliuzhna – Academic Secretary of the Academic Council; O.B. Vasylieva – Head of the Communications Department of the Center for International Cooperation.

## **1. General statements**

Modern trends in social development are characterized by the growth of international cooperation in the creation and dissemination of new knowledge as a factor of interstate cooperation in the political, socio-cultural and economic spheres, as well as the integration of national educational system into the European and world spaces of higher education and science. In such conditions, higher education institutions operate in an environment of intense international competition, where the quality of educational and scientific services determine the level of their influence and position at the global level.

Having an established professional image of the university, Dnipro University of Technology strives for systematic international activities based on the development of external academic relations, dissemination of research results of its scientists in English-language scientific publications with a high impact factor, mediation in establishing cooperation between Ukrainian and foreign entrepreneurs, transfer of knowledge and technology, as well as increasing the attractiveness of the university for foreign applicants.

This strategy forms the institutional readiness of Dnipro University of Technology's structural units for various forms of participation in international cooperation aimed at increasing its authority and recognition in the international scientific and educational space. The involvement of foreign citizens in obtaining high-quality Ukrainian education in combination with the improvement of the selection procedures for applicants and the provision of appropriate organizational, academic and informational support for applicants is an important condition for ensuring the competitiveness of Dnipro University of Technology in the international market of educational and scientific services. In this context, the university's internationalization strategy defines the conceptual framework for long-term and current planning of international cooperation, development of communications and cooperation.

The integration of European and human values into the educational and scientific activities of Dnipro University of Technology provides additional opportunities for institutional development and improvement of the quality of the university's main functions. The internationalization strategy forms the institutional readiness to perceive international cooperation as an integral part of the activities of all structural units of Dnipro University of Technology aimed at increasing its authority and recognition in the international scientific and educational space.

The internationalization strategy defines the purpose, principles, key tasks and mechanisms for the development of international activities of Dnipro University of Technology and serves as a regulatory and organizational basis for its implementation.

## **2. Goals and ways of realization**

The purpose of internationalization of Dnipro University of Technology is to comprehensively promote sustainable development and institutional strengthening

of the university, increase its national and international authority, as well as adaptation of educational, scientific, humanitarian, and educational activities to European and world standards of higher education quality.

The international activity of the University, considering its integration into the world educational and scientific space, covers the following main areas:

- development of academic and scientific cooperation with foreign higher education institutions, scientific institutions, international organizations, associations and networks, international business partners, public organizations and foundations;
- Ensuring academic mobility of research and teaching staff, academic staff, employees and students, organizing internships and advanced training programs abroad;
- providing educational and scientific services to foreign citizens;
- implementation of the best international practices in educational, methodological, cultural and educational activities;
- formation and development of an international innovation ecosystem;
- providing services for learning foreign languages and traditions of different countries on the basis of cultural and linguistic centers.

Important components of international activity are also the development of scientific, educational, humanitarian, and social cooperation with foreign researchers, participation in international projects, programs, conferences, exhibitions, seminars, and symposia, grant activities, formation of a positive international image of the university, expansion of the partner network, and integration into international rating systems. The implementation of these areas involves the conclusion of bilateral and multilateral agreements with foreign scientific and educational institutions, public organizations and foundations, as well as the establishment of stable working contacts with diplomatic missions and international organizations.

### **3. Priority areas of internationalization**

The priority areas of internationalization of Dnipro University of Technology are:

- integration into the European space of higher education and science;
- ensuring international recognition and forming a positive image of the university;
- maintaining existing and expanding prospective international relations;
- development of Ukrainian studies in foreign partner institutions;
- informing employees about international program opportunities and requirements for preparing and submitting project applications;
- academic mobility of employees and applicants;
- participation in international educational and research programs;
- development of double degree programs together with foreign partners;
- providing competitive educational services to foreign citizens;

- coordination of activities of structural units in the process of implementing international agreements, etc.;
- being included in recognized scientific and metric rankings;
- development of human resources and material and technical base of cultural and linguistic centers of the university;
- development and implementation of short-term courses on language and cultural traditions of partner countries for participants of the educational process who participate in international academic mobility and implementation of international educational and scientific projects on the basis of cultural and linguistic centers.

#### **4. Strategic guidelines and principles**

The strategic guidelines of the university's international activities are integration into the European and world educational and scientific space, implementation of modern standards of education quality, development of academic mobility and research, increasing competitiveness in the international market of educational and scientific services, as well as ensuring international recognition and creating a positive image of the university.

Internationalization is based on the principles of democracy, openness, legality, humanism, respect for human rights, intercultural tolerance and academic integrity.

#### **5. Strategic goals and objectives**

**Strategic goal 1** is to increase the efficiency and effectiveness of the university's internationalization processes. To achieve this goal, it is planned to systematically monitor the potential of international cooperation of structural units, form mechanisms for interaction between units, introduce an assessment of the international activity of departments, expand the geography of partnerships, increase the university's rating indicators and integrate into international educational and scientific associations.

**Strategic goal 2** is aimed at expanding the academic and scientific mobility of academic, research, teaching staff, employees, and students, as well as their active participation in international projects and joint research. The main tasks are to develop grant opportunities, actively involve the university's community in international initiatives, expand exchange and internship programs, organize international scientific and practical events, and implement double degree programs.

**Strategic goal 3** involves the university's participation in targeted educational and scientific projects, grants, scholarships, and internship programs. Its implementation is aimed at modernizing the educational process, developing joint research, publishing activity, academic exchange, and introducing innovative teaching methods based on international experience.

**Strategic goal 4** is to increase the number of foreign students. This will be achieved by developing cooperation with international recruiting organizations and diplomatic missions, as well as intensifying international information and marketing activities.

**Strategic goal 5** is to increase the number of employees involved in internationalization. To do this, it is planned to develop employees' competencies in communicating in foreign languages, in particular by using the capabilities of cultural and linguistic centers; informing participants of the educational process about the priority areas of international research and educational projects; conducting trainings on the preparation of grant applications, etc.

## **6. Organizational support for strategy implementation**

The overall control over the implementation of the internationalization strategy is exercised by the Rector of Dnipro University of Technology. Coordination and monitoring of international activities are provided by vice-rectors, who are subordinated to the relevant structural units.

Vice-rectors, directors of institutes, deans of faculties, and heads of departments are responsible for implementing the provisions of the strategy at the level of faculties and departments, coordinating the international activities of structural units, promoting academic mobility, and disseminating information about international opportunities among the participants of educational process.